

Project Proposal: ISD Model

Prabesh Devkota
January 31, 2019

A 2-day workshop for the participatory development of Theory of change and Impact Pathways for an initiative (KSLCDI-Kailash Sacred Landscape Conservation Development Initiative) of regional non-government organization based in South Asia.

The KSLCDI initiative (program) aims to achieve long term conservation of ecosystems, habitats and biodiversity, while encouraging sustainable development, enhancing the resilience of communities in the landscape, and safeguarding cultural linkages among local populations. This program falls within the Trans-boundary Regional Program and works mainly in the border areas of Nepal, India and China.

The organization has 6 Regional Programs (RP) and 4 cross-cutting Theme areas to form an overall matrix structure. The program that the workshop aims to address is KSLCDI, which falls under the RP of transboundary landscapes and primarily under the theme ecosystem services. The program is heading into its third 5-year cycle and needs to develop the theory of change and impact pathway for the next phase.

The organization has its overall strategic objectives, and the program KSLCDI has its own specific objectives. The program objective addresses components of the objectives of the organization as a whole, working within the Regional Program objectives in the middle. Besides the programs in the organization, there is also the over arching directorate, knowledge management & communication, SPM&E (Strategic Planning, Monitoring and Evaluation) and finally the Administration and Finance Units.

The entire organization is research based, and operates as knowledge based institution. The KSLCDI programs, like all others in the organization, works on various sites on the ground with the help of local partner organizations for the implementation of its projects. The basic unit that the program follows is the set outputs that are made in coordination with all the stakeholders and the SPM&E unit at the beginning of each of the program phases. These outputs would lead to outcomes and then the objectives of the KSLCDI program as a whole. The output, however, would need activities to be achieved within them; and further the inputs would feed into these activities.

The 2-day workshop would aim to integrate and use the Theory of Change and Impact Pathways as a management tool for the Strategic Planning, Monitoring and Learning for the next 5-year phase. The program stakeholders would be the KSLCDI program staff, partner organization managers and staff, our organizations Regional Program and Thematic managers, the directorate and Monitoring and Evaluation personnel, and focal people designated by the program for different functions within and outside the organization. The workshop output would be expected to lead to the development of the Theory of Change for KSLCDI.